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21 August 1961

MEMORANDUM FOR: The Honorable McGeorge Bundy  
Special Assistant to the President  
for National Security Affairs

SUBJECT : CIA Occupancy of the New Building  
in McLean, Virginia (Recommendation  
by the President's Foreign Intelligence  
Advisory Board of 18 July, 1961)

In your memorandum of July 24 you transmitted to me for comment, before its submission to the President, the following recommendation of the President's Foreign Intelligence Advisory Board in its report to the President of 18 July 1961:

"The Board recommends that action should be taken at the earliest possible date to assure that the Central Intelligence Agency's plans for the occupancy of the new building in McLean, Virginia are feasible. (We believe there are valid questions that may be raised about these plans. In particular, there are questions about moving all of the clandestine activities into the building. We recommend accordingly that these plans be reviewed administratively, and that a feasibility study be made as to the possibility of housing all of the clandestine functions, or some part thereof, in another place. We believe it may be appropriate to house in the new building some of the non-clandestine functions of the Central Intelligence Agency which are now scheduled to be relocated to other buildings in Washington)".

The points which the Board has raised in this recommendation affect a very important phase of the work of CIA, and I wish, at the outset, to assure you that the feasibility of our planned occupancy

of the new building has been thoroughly considered and under constant review since the building program was initiated more than ten years ago.

My comments on the Board's recommendations fall into two general categories; first, the practical problem with which we are faced today as regards the relocation of our personnel; second, the question of tradecraft in the field of our clandestine functions.

I.

Since 1951 the Agency has been planning the construction of a building which would house the major part of our headquarters personnel. This project was initiated after careful consideration of the security and other factors involved in this procedure. The original decision to proceed was reached by General Walter Bedell Smith, who was then Director, at a time when, as now, our activities were scattered among some 30 buildings, for the most part of temporary construction.

In presenting the matter to the Congress at that time, the security risks involved in transporting classified documents between buildings and the physical insecurity of the temporary buildings themselves were stressed, as well as the economy and efficiency of operations from a single headquarters building. As a result of this presentation, the Congress on 28 September 1951, passed an authorizing measure for \$38 million.

Due to a technicality, the appropriating action failed of passage and it was not until 1 July 1955, after a site had been selected and approved by the appropriate authorities, that the President renewed the request to the Congress for the necessary legislation. On 4 August 1955 the Congress appropriated funds for the preparation of plans and specifications and in 1956, the Congress appropriated the funds to complete the building and the access highways.

As the printed hearings before the Senate Appropriations Committee evidence, the entire question of the security of the Agency's operations was gone into in great detail. The pros and cons of the location of our headquarters clandestine service personnel in one building, which we in the Agency had been studying for many years,

were carefully considered by the members of Congress directly concerned. It was clearly the understanding of the Congress in making the appropriation for our headquarters that these personnel would be included in the new building.

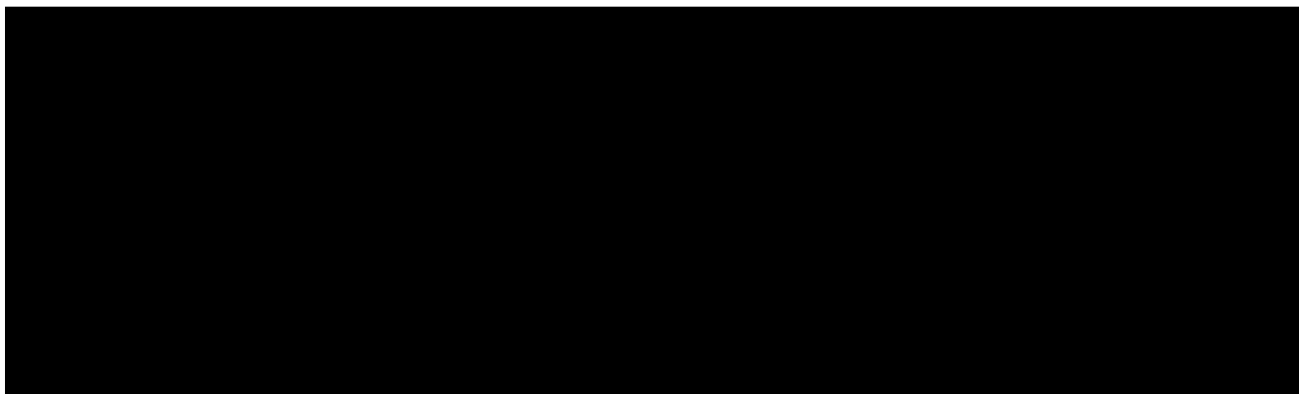
We know of no building in the Washington area available and suitable for the occupancy of our headquarters clandestine personnel. We do not feel that it would now be possible to approach the Congress for funds for a new building. Certainly there is no structure which could be made available in the time that remains before the "tempo" which the clandestine services now occupy must be torn down. Under the applicable legislation, an equivalent amount of temporary construction including those now occupied by the clandestine personnel is to be demolished once our new building is completed. Furthermore, these particular temporary buildings are fast becoming uninhabitable.

Hence, we are forced to the conclusion that there is really no practical alternative to follow, initially at least, other than to house the major part of the headquarters personnel of the clandestine services in the new building, beginning in about a month from now.

In addition, because of the common services on which the various divisions of the clandestine services depend such as directing personnel, files and records, logistics, supporting staff elements, etc., it is not feasible to fragment the clandestine service's operational headquarters without serious loss of both efficiency and security.

Our security office, which we consider highly professional, has assured me that the protection from disclosure of our clandestine work and personnel can be far more effectively guarded in the new building than has been possible in the old buildings the clandestine services have been occupying. The new building will provide electronic data processing, a secure telephone system, a specialized signal center, a pneumatic tube system, classified waste disposal and other modern facilities which will add both efficiency and security to our work that no other available building would afford.

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Finally from the viewpoint of security, it should be added that there would be no possibility whatever of maintaining for any length of time the secrecy of a building housing the more than [REDACTED] persons comprising our clandestine service headquarters personnel. Once discovered and advertised in our press, as must be expected, the security situation of the clandestine services personnel housed in such a building would be more severely prejudiced and more a target for publicity than at the proposed new location where they are co-located with a large number of non-clandestine personnel. Furthermore the proposed relocation of our personnel is now no longer "news".

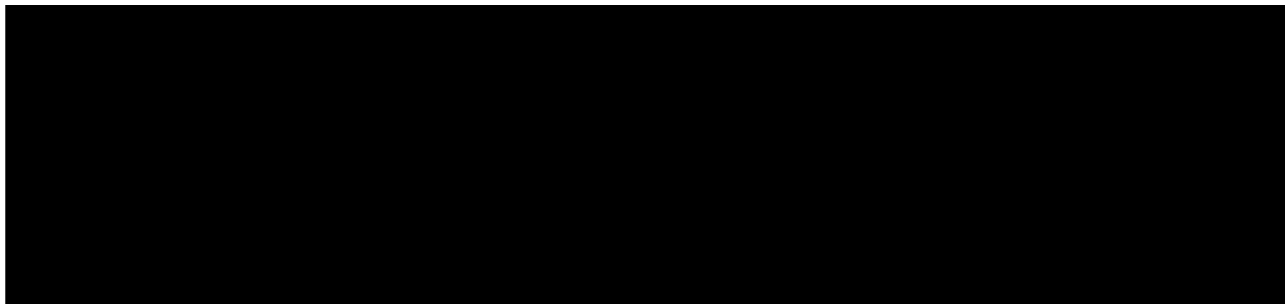
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No clandestine service in the world of any size has succeeded in keeping its main headquarters unknown and unidentified to those hostile foreign services seriously engaged in trying to locate and penetrate it. Few have had any success even in maintaining the anonymity of the personnel in these headquarters.

In this work we have made it a rule not to waste time in trying to conceal the obvious but to exercise all our ingenuity in concealing what can and should be concealed, namely clandestine intelligence operations.

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services who have had the most thorough security checks.

g. In many countries of the world, and to many secret and security services of the world, CIA has become a symbol of one important phase of the American initiative to combat international communism and a rallying point for those who wish to organize to uncover and thwart communist intrigues. Adverse publicity, such as attended the Cuban episode, is obviously harmful. But the image of a strong, effective and vigilant U.S. intelligence service is an asset and dignified publicity to this end is better than silence. Further, it helped to bring defections to our side and it has helped us to help other friendly foreign services to help themselves. The image of an American Intelligence Service that is being fragmented and "running for cover" because of recent adverse and passing publicity will not be encouraging to our friends abroad and will bring satisfaction to the Kremlin which for years has made CIA a major target. This was not the type of organization the Congress publicly created by the Security Act of 1947.

/S/

ALLEN W. DULLES  
Director

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